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GM today – why we are here

- Proposed capital raising of up to \$5.5m
  - Convertible note facility for up to \$3.5 million (subject to shareholder approvals)
  - Share purchase plan (SPP) to raise up to \$2 million
- These initiatives support the delivery of Novatti's strategy, particularly:
  - Optimised financing for Novatti's business
  - Increasing collateral to take on larger business
- Novatti Board and CEO have personally committed
   \$750k to this capital raising





# The digital payments opportunity\*

45%

Australian
businesses
acknowledge the
need to improve
their current
payment systems.

83%

Businesses that invested in digital payments technologies report improved customer relationships or revenue growth

81%

Medium and large enterprises said digital payments are critical for their digital transformation

Novatti

## Unparalleled capabilities in place

### Acquiring

Omni-channel payment acceptance for merchants: eComm, embedded and in-store.

### Issuing

Visa prepaid, debit and gift cards, digital wallets and end-to-end program management.

### Cross Border Payments

International transfer payments network for businesses in 20+ currencies.

### Novatti BillPay

B2C bill payment solution heavily utilised by international students.

### International Payments

Services and products to drive success for international payments.

### Real Time Payments

NPP and other domestic real time payment solutions



## Our strategy

We are transforming from a diverse portfolio of independent businesses into a coherent Payment Solutions company, underpinned by **positive cashflow target** and **3 year 70%+margin target**.





## Strategy execution

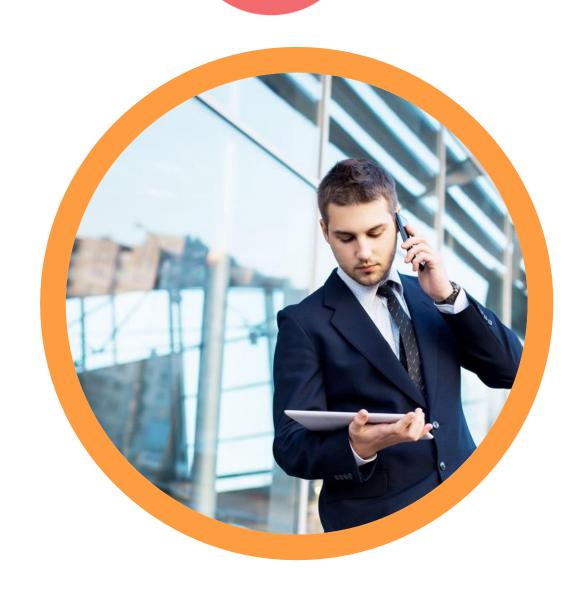
Methodically implementing this strategy quarter by quarter across FY24 – early focus has been simplifying the business and getting costs down





### Actions taken across FY24

- Established 3 year 70%+ margin target
- Strategic review assessing all business areas against financial goals
- Business portfolio re-organised
- Internal restructure new talent into key roles
- Streamlined sales process and access to multiple products
- External funding for key growth initiatives (eg AUDD)
- Reckon stake divested partnership remains in place
- \$4m cost-reduction program being implemented





## Results are real – revenue up, expenses down

Making strong progress towards mid-2024 cashflow positive target

+12.5%

H1 FY24 revenue growth on prior half

11%

HI FY24 expense reduction

+\$0.8m
HI Payments AU/NZ
Margin growth

**+24%**HI Payments AU/NZ
GTV





#### Group Expense (excluding margin)\*





## Next stage: market led, customer focus

Payments is a competitive, complex industry dominated by specialised incumbents operating at scale. Novatti **must** be market and customer led.

Our future growth will derive from the Fusion of our product ecosystem, targeting opportunities requiring:



Aggregated (ie multiple) products



Vertical market/ segment specialisation



Deeper experiential demands



Digital transition/ transformation



## Actions taken – new payments team in place



Mark Healy CEO

Experienced global payments and software executive with prior senior roles in Global Payments Inc, Optimal Payments (Europe), Ezidebit and eWAY delivering organic and inorganic growth.



Jason Turnbull
Executive GM
Payments AU/NZ

C level executive with a history of leading growth strategies for businesses in several vertical markets. A passion for people and a relentless focus on innovation to build high performing teams and cultures.



Stephen Leeds
Head of Business Development
Payments AU/NZ

A payments sales professional with a history of building sales teams, processes and partnerships to success.
International experience with Afterpay, Network International and Paypal..



Beth Moylan Head of Marketing Payments AU/NZ

Strategic and creative marketing leader with 20+ years experience in financial services and fintech brands, including Lloyds TSB, Travelex and Payble.

## The Novatti approach

### Exploit our strengths

- Tech and compliance in place
- Our AU/NZ Licenses
- Willingness to provide a tailored solution that solves problems for the client
- Agility, flexibility
- 'Partnership' model, not self serve



### Targeted customers

- Customers with complex payment needs that require our tech/guidance/expertise
- Digital payment solutions provide an opportunity to grow revenue or improve their end user experience
- Medium sized customers look for a high trust relationship



## Actions taken

### Land and expand in vertical (repeat)

Content and campaign marketing being undertaken to grow awareness of tightly coupled solution within specific verticals where Novatti has known strengths.

First target: Education

#### Actions:

- Software channel partnerships
- Digital lead generation
- Focussed thought leadership
- Partner case studies and announcements

### Cross-sell to existing customers

Novatti has 1000+ customers that can be targeted for cross-selling products

#### Actions:

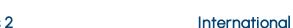
- Focus on increasing purchasing from one to two services
- Activation via email
- Targeted sales outreach
- Building market understanding



# Unlocking value







Latest pre money valuation \$27.1m

Bank of Australia

**AUDD** 

Novacci

Current market capitalisation at 6c is \$23.9m

# The path forward

### Simplify and focus

- Operating cash flow positive target mid 2024
- Continue to improve margins 3 year target 70%+
- o Implementing approx. \$4m cost saving program
- Finalise strategic review focus business on payments
- Drive growth through Fusion cross selling opportunities
- Complete capital raising to optimise financing



